U.S. DEPARTMENT OF HOUSING & URBAN DEVELOPMENT

CONSOLIDATED PLAN
ANNUAL ACTION PLAN
2012 PROGRAM YEAR

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# TABLE OF CONTENTS

I. Executive Summary .............................................................................................................. 1  
   Objectives ............................................................................................................................... 1  
   Outcomes ............................................................................................................................... 1  
   Resources ............................................................................................................................... 2  
II. Overview of Consolidated Plan .......................................................................................... 3  
III. Consolidated Plan Goals / Priorities ............................................................................... 3  
IV. Annual Action Plan Projects ............................................................................................ 5  
   Proposed Projects .................................................................................................................. 5  
   Neighborhood Revitalization Activities ............................................................................... 6  
V. Geographic Distribution ...................................................................................................... 13  
V. Homeless and Other Special Needs Activities ................................................................. 14  
   Antelope Valley Homeless Coalition .................................................................................... 14  
   Lancaster Community Shelter .............................................................................................. 14  
   Work-Source California Antelope Valley One-Stop Career Center ..................................... 14  
   Antelope Valley Child Abuse Center (Children's Center) ................................................... 15  
   Mental Health Association ................................................................................................. 15  
VII. Other Actions .................................................................................................................... 15  
   Planned Actions to Address Obstacles to Meeting Underserved Needs ............................. 16  
   Foster and Maintain Affordable Housing ............................................................................. 18  
   Remove Barriers to Affordable Housing .............................................................................. 21  
   Planned Actions to Affirmatively Further Fair Housing ..................................................... 22  
   Reduce Lead-Based Paint Hazards ....................................................................................... 22  
   Anti-Poverty Strategy ............................................................................................................ 23  
   Develop Institutional Structure ............................................................................................ 24  
   Coordination Between Public and Private Housing and Social Service Agencies .......... 25  
   Foster Public Housing Improvements and Resident Initiatives ......................................... 26  
   Monitoring Standards and Procedures ................................................................................ 26  
VIII. Public Housing ................................................................................................................. 29
IX. Sources of Funds .................................................................29
  CDBG Sources .........................................................................29
X. Home Program Funds ...............................................................29
XI. Citizen Comments ...................................................................29
XII. Other Comments ...................................................................30

APPENDICES
Appendix A – Low Income and Minority Distribution Maps
Appendix B – Neighborhood Project Maps
Appendix C – Code Enforcement Project Maps
Appendix D – Section 108 Loan Project Maps
Appendix E – Fair Housing Subrecipient Agreement
Appendix F – Proposed Projects (Table 3Cs)
Appendix G – Public Notices
Appendix H – SF-424 and Certifications

LIST OF TABLES
Table 1 Proposed CDBG Activities and Projects ................................5
Table 2 Repayment of Section 108 Loans ........................................10
I. EXECUTIVE SUMMARY

The 2012–2013 Action Plan is a one-year plan to address the community development and low- and moderate-income housing needs in the City of Lancaster. It is the eighth Action Plan in the implementation of the City’s two consecutive five-year Consolidated Plans. Both the Consolidated Plan and the Action Plan are implemented by the City’s Department of Housing and Neighborhood Revitalization.

The City anticipates receiving $1,385,360 from the federal Community Development Block Grant (CDBG) program in the 2012 program year. The City will not apply for Home Investment Partnership Program (HOME) funds at the Federal level but will apply through the competitive process to the State of California for HOME funds. The City also plans to meet its community development and housing needs using a variety of other funding sources, including the Neighborhood Stabilization Program Three (NSP3).

City staff encouraged citizen participation throughout the Action Plan process. This included encouraging local organizations and public comment during the public review period. Using research and input from the public, City staff formulated the objectives and outcomes that are briefly described below.

OBJECTIVES

The City of Lancaster will address the following objectives during the 2012–13 program year. These objectives are:

1. Assisting the homeless
2. Addressing non-housing needs through neighborhood revitalization efforts
3. Maintaining and/or increasing affordable housing
4. Addressing the needs of special needs groups

OUTCOMES

The City’s outcomes for this planning period are primarily directed at neighborhood revitalization and affordability and accessibility of housing for target-income residents.

The City will offer very low- to moderate-income home buyers the opportunity to acquire rehabilitated homes as part of the neighborhood revitalization efforts. The City also received a Neighborhood Stabilization Program (NSP3) allocation of $2,364,566 from the U.S. Department of Housing and Urban Development to sustain the City’s stock of
ACTION PLAN

affordable housing while addressing the blighting conditions caused by vacant and foreclosed homes.

The City will support the Lancaster Community Shelter for the Homeless and support the City's regional Homeless Solutions Access Center. The City will support the Lancaster Community Shelter through CDBG public service activities such as operations, maintenance, labor, supplies and materials.

The City will address the needs of low- to moderate-income residents in the areas of public facility needs through infrastructure improvements and neighborhood revitalization projects. These projects will also create jobs for low- to moderate-income residents. The City will also address the needs of low- to moderate-income residents through the development of public safety facilities and programs.

The City will also fund fair housing services, which is expected to benefit approximately 700 residents:

- The Housing Rights Center will provide fair housing services including training, counseling, testing, mediation, informational printed materials (English, Spanish, and Asian languages), community outreach and education, on-site clinics, monitoring, and telephone/message accessibility.

RESOURCES

The following is a breakdown of the resources the City of Lancaster plans to use over the next year.

- The City anticipates receiving $1,385,360 in CDBG funds in the 2012 program year.
- The City will apply to the State of California for HOME funds through the competitive process.
- The City of Lancaster's primary source of long term funding for preserving affordable housing was from the Lancaster Redevelopment Agency's Housing Funds. In February of 2012, the Lancaster Redevelopment Agency was dissolved due to State legislation. The Lancaster Housing Authority assumed the assets of the Redevelopment Agency and will continue to fund a variety of housing related projects based upon available funds.
- The City has a housing bond that was floated from 2009-10 and that will be used to fund some of the Lancaster Housing Authority's projects.
- The City also plans to sustain the existing stock of affordable housing while addressing the blighting conditions caused by vacant and foreclosed homes with $2,364,566 NSP3 funds.
ACTION PLAN

- The Housing Authority of the County of Los Angeles offers two types of housing assistance programs: the Public Housing program and the Housing Choice Voucher program. The Housing Authority administers 22,250 Housing Choice Vouchers countywide and an estimated 2,100 vouchers for units that are located in Lancaster.

- Aside from the programs that the County Housing Authority currently administers, HUD also provides funding for the construction of low- and moderate-income rental housing as authorized under Sections 202, 241, 236, and 811 of the National Affordable Housing Act. Many of these projects also maintain project-based Section 8 contracts to subsidize rents for low-income tenants.

- The City’s General funds are limited due to the current economic conditions and the City will continue applying for grants and pursuing private and public partnerships.

II. OVERVIEW OF CONSOLIDATED PLAN

The U.S. Department of Housing and Urban Development (HUD) implemented a process that combines the planning and application aspects of the Community Planning and Development (CPD) formula programs, including the Community Development Block Grant (CDBG), into a single, consolidated document submission. This process is called the Consolidated Plan and represents a five-year plan for the administration of HUD-funded CPD programs, including the CDBG program in which the City of Lancaster currently participates.

The Consolidated Plan is designed to be a collaborative process between local government and the community for establishing a unified vision for community development actions. The Consolidated Plan helps the City plan and also facilitates implementation of its CPD programs.

III. CONSOLIDATED PLAN GOALS /PRIORITY

As part of its Consolidated Plan, the City of Lancaster identified the following priorities in the Strategic Plan, along with specific objectives, to be addressed during the current five-year planning period.

1. Rehabilitate owner-occupied residences for extremely low- to moderate-income households, the elderly, and the physically disabled.
ACTION PLAN

2. Provide financial assistance to first-time homebuyers who do not exceed the moderate-income level to help them purchase affordable housing.

3. Construct affordable housing meeting the special needs of persons with disabilities and the elderly.

4. Construct affordable housing meeting the needs of the low- to moderate-income population.

5. Provide shelter and services to meet the needs of the homeless and “at risk” populations.

6. Promote and stimulate job creation/retention activities through enhanced skills assessment, employment training, and job placement for low- to moderate-income residents.

7. Provide for a safe and healthy environment through the construction and rehabilitation of City infrastructure and the expansion and development of new parks, recreational, and neighborhood facilities.

8. Provide for the public safety needs of Lancaster residents through enhanced crime awareness services.

9. Provide for public service needs for Lancaster residents through enhanced transportation services.

10. Provide for neighborhood revitalization within blighted areas.
ACTION PLAN

IV. ANNUAL ACTION PLAN PROJECTS

To receive Community Development Block Grant funds, the City must produce an Action Plan each year. The annual Action Plan describes the City’s planned investments for the coming program year, including proposed actions and proposed CDBG projects. An Action Plan is similar to a yearly operating plan for a business. It outlines the City’s proposed activities in several areas and relates these activities back to the five-year strategies to address priority needs described in the Consolidated Plan.

The majority of projects funded through CDBG are available on a citywide basis. Projects that do have a specific, pre-determined geographic location are often located in or near areas with low-income households or of minority concentration (see Appendix A for Low Income and Minority Concentration Distribution maps).

To continue the City’s efforts to meet new and continuing priorities, the City of Lancaster will fund the following CDBG projects during the 2012 program year in support of its approved 2010-2015 Consolidated Plan. This is the third Action Plan in the 2010-2015 five-year Strategic Plan. The new entitlement funding allocation for the 2012 program year is $1,385,360. Any increases or decreases resulting from actual entitlement allocations will be applied equally to all proposed activities except for Section 108 loan obligations.

PROPOSED PROJECTS

<table>
<thead>
<tr>
<th>Table 1</th>
<th>PROPOSED CDBG ACTIVITIES AND PROJECTS</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Consolidated Plan Goals</strong></td>
<td><strong>Activity Name</strong></td>
</tr>
<tr>
<td>Neighborhood Revitalization Activities</td>
<td></td>
</tr>
<tr>
<td>NI-5</td>
<td>Joshua Park (Cont) Improvements</td>
</tr>
<tr>
<td>Housing</td>
<td></td>
</tr>
<tr>
<td>NI-1, NI-3</td>
<td>Code Enforcement Officer I</td>
</tr>
<tr>
<td>NI-1, NI-3</td>
<td>Code Enforcement Officer II</td>
</tr>
</tbody>
</table>
## ACTION PLAN

<table>
<thead>
<tr>
<th>Consolidated Plan Goals</th>
<th>Activity Name</th>
<th>Activity Description</th>
<th>Output</th>
<th>Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>Public Services</td>
<td>PS-1 Fair Housing Services</td>
<td>Provide fair housing services including counseling and education.</td>
<td>Assist 700 households</td>
<td>$30,000</td>
</tr>
<tr>
<td>Homeless Programs</td>
<td>S-1 Homeless Services</td>
<td>Provide support for the Lancaster Community Shelter for the Homeless including maintenance, operations, labor, material and supplies.</td>
<td>Assist 50 persons</td>
<td>$44,700</td>
</tr>
<tr>
<td>Section 108 Loan Repayments</td>
<td>NI-2, ED-1 Fox Field Corridor</td>
<td>Job creation, acquisition of property, infrastructure improvements.</td>
<td>Project completed</td>
<td>$24,500</td>
</tr>
<tr>
<td></td>
<td>NI-1, S-4 Mental Health Association</td>
<td>Relocation and expansion of Antelope Valley Mental Health Association facility.</td>
<td>Project completed</td>
<td>$118,500</td>
</tr>
<tr>
<td></td>
<td>NI-1 Children’s Center</td>
<td>Construction of new Antelope Valley Child Abuse Center.</td>
<td>Project completed</td>
<td>$128,500</td>
</tr>
<tr>
<td></td>
<td>NI-2, ED-1 Rite Aid/ Soccer/Fairgrounds</td>
<td>Job creation, acquisition of property, infrastructure improvements.</td>
<td>Project completed</td>
<td>$222,200</td>
</tr>
<tr>
<td>Planning and Administration</td>
<td>PA-1 Planning and Administration</td>
<td>Provide general administration of the CDBG program, including all planning and reporting activities.</td>
<td>1 year of program administration</td>
<td>$247,460</td>
</tr>
<tr>
<td>Total 2010–2011 Estimated Budget</td>
<td></td>
<td></td>
<td></td>
<td>$1,385,360</td>
</tr>
</tbody>
</table>

## Neighborhood Revitalization Activities

### Neighborhood Improvements

The Neighborhood Revitalization activities will consist of improvements to park facilities to enhance accessibility and improve the quality in the Joshua neighborhood. This park
**ACTION PLAN**

Improvement will benefit the residents located primarily in residential areas where 51 percent or more of the persons are of low to moderate income. In addition, this was an approved project in the 2011-2012 Action Plan that was not funded due to a decrease in the anticipated entitlement allocation.

The City will focus efforts on the following designated areas identified as revitalization areas. (See Figure B-1 in Appendix B for a map including all the project areas and Figures B-2 through B-4 in Appendix B for individual maps of each project):

- **Joshua Neighborhood Improvement (Figure B-3)**

  **2012–2013 Output:** The linear park will provide a recreational amenity including a fitness trail and stationary exercise equipment. The park is adjacent to the Joshua elementary school providing additional physical fitness opportunities for students and for residents of the neighborhood.

  **Outcome Categories:** Accessibility for the purpose of creating a suitable living environment. Provide improved Availability/Accessibility for a Suitable Living Environment and a safe and healthy environment through the construction and rehabilitation of City infrastructure and the expansion and development of new parks, recreational, and neighborhood facilities. Availability/Accessibility of Suitable Living Environment; Sustainability of Suitable Living Environment; Sustainability of Economic Opportunity

  **Specific Indicators:** The improvements to the public facility/infrastructure will provide improved access and benefit a primarily residential service area where 51% or more of the estimated 4,475 residents are persons of low to moderate income.

  **Goals Addressed:** NI-5

  **Funding:** $350,000 in 2012–2013 CDBG funds

**Code Enforcement Officer I**

During the 2012 program year, the City of Lancaster will allocate $110,000 for salary and overhead costs incurred by a Code Enforcement Officer. The Code Enforcement Officer will focus resources on targeted areas of the City to promote social and physical revitalization as well as enhance the quality of life for its residents through rehabilitation efforts. These code enforcement activities, together with public improvements,
ACTION PLAN

rehabilitation, and services to be provided, are expected to arrest the decline of the deteriorating or deteriorated areas.

As part of the City’s comprehensive, multiyear rehabilitation plan, resources will continue to be allocated to targeted areas of the City. The City shall ensure that these resources/activities do not benefit moderate-income persons to the exclusion of low-income persons, of which at least 51 percent exist in all the census tract areas (see Figure A-1 in Appendix A2 that will be affected under this project (Figure C-1 in Appendix C)) and as outlined in 24 CFR, Part 570.208(a)(1).

2012–2013 Output: 750 homes inspected

Outcome Category: Sustainability for the purpose of creating Suitable Living Environments

Specific Indicators: The Code Enforcement activity will address deteriorating conditions in a primarily residential area where 51% or more of the persons are of low to moderate income in qualified census tracts. The activity is expected to benefit 18,617 residents in primarily residential areas.

Goals Addressed: NI-1, NI-3

Funding: $110,000 in 2012–2013 CDBG funds

Code Enforcement Officer II

During the 2012 program year, the City of Lancaster will allocate $110,000 for salary and overhead costs incurred by a Code Enforcement Officer. The Code Enforcement Officer will focus resources on targeted areas of the City to promote social and physical revitalization as well as enhance the quality of life for its residents through rehabilitation efforts. These code enforcement activities, together with public improvements, rehabilitation, and services to be provided, are expected to arrest the decline of the deteriorating or deteriorated areas.

As part of the City’s comprehensive, multiyear rehabilitation plan resources will continue to be allocated to targeted areas of the City. The City shall ensure that these resources/activities do not benefit moderate-income persons to the exclusion of low-income persons, of which at least 51 percent exist in all the census tract areas (see Figure A-1 in Appendix A) that will be affected under this project (Figure C-2 in Appendix C) and as outlined in 24 CFR, Part 570.208(a)(1).

2012–2013 Output: 750 homes inspected
ACTION PLAN

Outcome Category: Sustainability for the purpose of creating Suitable Living Environments

Specific Indicators: The Code Enforcement activity will address deteriorating conditions in a primarily residential area where 51% or more of the persons are of low to moderate income in qualified census tracts. The activity is expected to benefit 12,968 residents in primarily residential areas.

Goals Addressed: NI-1, NI-3

Funding: $110,000 in 2012-2013 CDBG funds

Fair Housing Services

The Housing Rights Center provides fair housing services to the residents of Lancaster. The Los Angeles Housing Department administers a contract with the Southern California Housing Rights Center. The center, together with its subcontractors, Fair Housing Council of San Fernando Valley and Fair Housing Foundation, provides the following services:

- Investigations of housing discrimination complaints concerning housing for rent or sale, advertising, lending, insurance, steering, blockbusting, and hate crimes.
- Remedies for valid complaints, including conciliations, legal action, and administrative referrals to state and federal fair housing agencies.
- Multilingual counseling on fair housing and predatory lending issues.
- Multilingual property owner, manager and realtor training sessions.
- Educational seminars, workshops and presentations on fair housing.

2012-2013 Output: Fair housing services for 700 households

Outcome Category: Availability/Accessibility of Decent Housing

Specific Indicators: Activity will benefit approximately 700 households with Accessibility for the purpose of providing decent affordable housing.

Goals Addressed: PS-1

Funding: $30,000 in 2012-2013 CDBG funds
ACTION PLAN

Homeless Programs

The Lancaster Community Shelter provides homeless services to the persons located in Lancaster. The shelter is the only one of its kind in the entire Antelope Valley. There are currently 14 family transitional units that are utilized to provide temporary shelter to families in need as permanent housing is located. The $44,700 CDBG allocation will assist the shelter with maintenance, operations, labor, supplies and material that are needed to fully operate the transitional family units.

As part of the City’s goals and strategies to end chronic homelessness, resources will be allocated to provide funding for eligible activities to address program objectives stated in the 2010-2015 Consolidated Plan. The City shall ensure that these resources/activities do not benefit moderate-income persons to the exclusion of low-income persons.

2012–2013 Output: Homeless Program services for 30 families
Outcome Category: Suitable Living Environment
Specific Indicators: Activity will benefit approximately 30 families with Suitable living environment for the purpose of providing transitional housing and like services.
Goals Addressed: S-1
Funding: $44,700 in 2012–2013 CDBG funds

Repayment of Section 108 Loan Programs

Through Section 108, HUD guarantees notes issued by units of general local government. Proceeds have financed economic revitalization and development activities that include housing and rehabilitation of privately owned buildings for residential purposes; expansion of for-profit businesses; financing and rehabilitation of low-income and public housing; acquisition, construction, or rehabilitation of neighborhood and community facilities; site improvement on community-owned land leased to a developer for a commercial or industrial development project; site development; purchase of land or buildings for economic development; and infrastructure development that includes street reconstruction and/or sewer system repairs.

<table>
<thead>
<tr>
<th>Activity</th>
<th>Total Amount of Loan</th>
<th>Previous Amount Paid</th>
<th>2012–2013 Repayment</th>
<th>Remaining Amount of Loan (Principal &amp;</th>
</tr>
</thead>
</table>

TABLE 2
REPAYMENT OF SECTION 108 LOANS
ACTION PLAN

<table>
<thead>
<tr>
<th></th>
<th>Interest</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fox Field Corridor</td>
<td>$320,000</td>
</tr>
<tr>
<td>Mental Health Association</td>
<td>$1,450,000</td>
</tr>
<tr>
<td>Children's Center</td>
<td>$1,500,000</td>
</tr>
<tr>
<td>Rite Aid/Soccer/Fairgrounds</td>
<td>$1,300,000</td>
</tr>
<tr>
<td>Total</td>
<td>$4,750,000</td>
</tr>
</tbody>
</table>

The following is a discussion of projects that were funded through Section 108 loans and will be repaid during the 2010–2015 Consolidated Plan period.

**Industrial Infrastructure (Fox Field); Housing Site Property Acquisition (State Fairgrounds); and Recreational Facilities (Soccer Complex)**

**$222,200 in 2012–2013 CDBG funds**

This $3.1 million loan was secured for the purpose of meeting high priority community development needs outlined in the City’s 2005–2009 Consolidated Plan and continued in the 2010–2015 Consolidated Plan. These priorities included job creation through economic development activities, acquisition of property for the purpose of providing affordable housing, and the elimination of blight through the construction of public facilities. All three projects have been completed; however, the following is a brief summary outlining each of the projects covered by this loan (see **Figure D-1 in Appendix D** for a map of this project).

a. Public improvements and economic development activities in the Fox Field Industrial Corridor ($500,000) — Infrastructure improvements in support of retaining the new jobs created as a result of the Avenue H Overpass project (850 new jobs) and providing for future business expansion as well as attraction of other industrial/manufacturing businesses.

b. Acquisition of state fairground property located at Division Street and East Avenue I for the construction of future affordable housing, a neighborhood park, and a retail center in a low/moderate-income area ($1.3 million).

c. Elimination of blighting conditions through the development of recreational facilities in Redevelopment Project Area No. 6 ($1.3 million).

**Industrial Corridor Infrastructure $24,500 in 2012–2013 CDBG funds**

Job creation continues to be a high priority for the City of Lancaster and this Section 108 loan was used to assist the City in addressing a community development need. This
$320,000 loan was secured to assist the City of Lancaster with additional economic development activities and the construction of public improvements in the Fox Field Industrial Corridor. It was used to augment the $500,000 in loan funding that was received through the $3.1 million Section 108 loan. As previously stated, these improvements are completed and will continue to aid in bringing new industrial and manufacturing businesses to the area and create additional new jobs for low- and moderate-income residents (see Figure D-2 in Appendix D for a map of this project).

**Children’s Center $128,500 in 2012–2013 CDBG funds**

During the 2003 program year, the City received approval of its application for $1.5 million in Section 108 loan funding for the construction of a new Antelope Valley Child Abuse Center (Children’s Center) facility. This facility is located in a more convenient, centralized location within the City’s North Downtown Neighborhood Revitalization/Transit Village project area. These Section 108 loan funds were used to support construction of the new 15,445 square foot facility (see Figure D-3 in Appendix D for a map of this project).

The purpose of this loan is to meet the goal/priority need of providing neighborhood revitalization identified in the City’s Strategic Plan in addition to supporting the “special needs” and youth populations along with addressing community development needs.

As part of the City’s comprehensive, multiyear rehabilitation plan, resources will continue to be allocated to targeted areas of the City. The City shall ensure that these resources/activities do not benefit moderate-income persons to the exclusion of low-income persons, of which at least 51 percent exist in all the census tract areas that are under this project and as outlined in 24 CFR, Part 570.208(a)(1).

**Mental Health Association $118,500 in 2012–2013 CDBG funds**

In August 2003, the City received $1.45 million in Section 108 loan funding for the relocation and expansion of the Antelope Valley Mental Health Association facility to a more centralized location within the City’s North Downtown Neighborhood Revitalization/Transit Village project area. The Section 108 loan funds have been used to acquire the property needed for the construction of the new facility (see Figure D-4 in Appendix D for a map of this project).

The purpose of this loan is to assist in meeting the goal/priority need of providing neighborhood revitalization identified in the City’s Strategic Plan in addition to supporting the homeless and special needs populations along with addressing community development needs.
V. GEOGRAPHIC DISTRIBUTION

The City's CDBG entitlement funds for the 2012 program year will be allocated toward targeted areas of the City to promote social and physical revitalization and to enhance the quality of life for its residents.

The City of Lancaster does not have a HUD-approved neighborhood revitalization strategy; however, census tract 9008.06 within the North Downtown Transit Village project has been federally defined as a "Qualified Census Tract" for additional federal funding. The City of Lancaster has designated thirteen areas in the city as revitalization areas:

- Desert View Neighborhood Improvement
- El Dorado Neighborhood Improvement
- Joshua Neighborhood Improvement
- Lancaster Downtown Specific Plan
- Linda Verde Neighborhood Plan
- Lowtree Neighborhood Project (LNP)
- Mariposa Neighborhood Improvement
- North Downtown Revitalization/Transit Village Project (NDTV)
- Northeast Gateway Corridors Plan (NGCP)
- Parkview Neighborhood Improvement
- Piute Neighborhood Improvement
- South Downtown Neighborhood Improvement
- Trend Tract Neighborhood Improvement
- Yucca Neighborhood Improvement
ACTION PLAN

V. HOMELESS AND OTHER SPECIAL NEEDS ACTIVITIES

During the 2012 program year, the City will continue to meet its Consolidated Plan goals/priorities by funding projects, through various funding sources, that support the homeless and special needs households and promote job creation and training.

ANTELOPE VALLEY HOMELESS COALITION

The City will continue its support of the regional Antelope Valley Homeless Coalition to meet the needs of the area’s homeless and those threatened with homelessness. This coalition comprises regional service providers that offer a wide array of services to the homeless and “at risk” populations in the Antelope Valley.

LANCASTER COMMUNITY SHELTER

The Lancaster Community Shelter is the only dedicated facility that provides shelter and services for the homeless in the Antelope Valley Service Population Area (SPA 1). The shelter’s sphere of influence includes the cities of Lancaster and Palmdale and the unincorporated areas of Los Angeles County.

The shelter property is owned by the City and leased to Grace Resources for $1.00. Grace Resources entered into a management agreement to provide homeless services in July of 2011.

The City of Lancaster was awarded a $1 million grant from the Los Angeles County Community Development Commission for the expansion of the existing Lancaster Homeless Shelter to construct 14 transitional housing units for families. Construction began in the 2007 program year and was completed in October 2008. The shelter now has a total of 16 units to assist persons in the Antelope Valley with transitional housing.

WORK-SOURCE CALIFORNIA ANTELOPE VALLEY ONE-STOP CAREER CENTER

The City will continue to be an active partner in the Work-Source California Antelope Valley One-Stop Career Center, which provides training and employment support services to area job seekers.

In an effort to lower the chances of high-risk residents becoming homeless, the City, in conjunction with the State Enterprise Zone tax incentive program and the One-Stop Career Center programs, will continue to work with community organizations, area businesses, and training service providers to assist unemployed residents in obtaining both the training and support necessary to obtain and retain employment.
ACTION PLAN

ANTELOPE VALLEY CHILD ABUSE CENTER
(CHILDREN’S CENTER)

The City will continue to assist the Antelope Valley Child Abuse Center (Children’s Center), through the repayment of a Section 108 loan ($1.5 million). The center has located its operations within the City’s North Downtown Neighborhood Revitalization/Transit Village project area. The Antelope Valley Child Abuse Center provides an outpatient, nonresidential facility for the treatment of abused, neglected, and “at risk” children.

The center offers a child abuse treatment program for children of all ages known as the Family Preservation Program. This program is a multidisciplinary program involving the Department of Children and Family Services, Mental Health, and the Probation Department.

The center’s Home-Based Program offers school readiness for children ages 3 to 5 as well as family bonding. The Home-Based Program also targets children who only speak Spanish, those at risk for special education, and those children living in rural areas not accessible to public transportation or preschool educational opportunities.

MENTAL HEALTH ASSOCIATION

The City will also continue to assist in the relocation and expansion of the Antelope Valley Chapter of the Mental Health Association (MHA) through the repayment of a Section 108 loan ($1.45 million) obtained for this purpose. This loan will allow the Mental Health Association to relocate its operations within the City’s North Downtown Neighborhood Revitalization/Transit Village project area. Relocating in this area will allow the MHA center to be in closer proximity not only to transportation but also to other support services for its clients.

The Mental Health Association offers a broad range of services to adults (from age 17) in the Antelope Valley. Its integrated services customize a range of mental health care, housing, employment, and money management services along with providing one-on-one case management support to its clients.

VII. OTHER ACTIONS

During the 2012 program year, the City will continue to meet its Consolidated Plan goals/priorities by funding projects, through various funding sources, that provide for the elimination of blighting conditions in low/moderate-income areas; provide services to the needy; provide for enhanced public safety; provide for enhanced transportation services; support affordable housing needs; provide revitalization efforts in targeted low/mod-income neighborhoods; and promote job creation and training.
ACTION PLAN

PLANNED ACTIONS TO ADDRESS OBSTACLES TO MEETING UNDERSERVED NEEDS

Obstacles to meeting undeserved needs primarily fall into the categories of funding and staff availability. The bulk of financial assistance for delivery of services provided by the City comes from the City’s General Fund. Gaps in this delivery system are primarily related to declining state and federal funding sources and to fluctuations in the level of economic and development growth that occurs within the community. The reason for this is that the primary source of revenue for the City is a direct result of economic and development growth through sales and property taxes.

The California state budget crisis, which has worsened since the 2003 program year, has impacted the City of Lancaster. In addition, the dissolution of the Lancaster Redevelopment Agency has impacted projects and programs that were once funded through tax increment revenues. In addition, building permits and other sources of revenue remain flat due to the housing and economic crisis.

The City will continue to determine priority housing and service needs by income group considering factors such as available resources, staff capacity, timing, and local political and community interests. As in the past, priority consideration will be given to those groups experiencing the most significant housing problems or where the most serious neighborhood problems exist.

To overcome current and projected financial obstacles in meeting underserved needs, the City will continue to aggressively pursue leveraging resources through public and private partnerships as well as searching for additional funding sources to augment CDBG funds in providing housing programs and services to the underserved segment of the community. As additional funding sources become available, those funds will be used to support ongoing programs as well as to finance additional programs.

Social Services

To enhance its ongoing continuum of care for the needy as well as improve and expand the provision of social service benefits for the community, the City will work in partnership with local nonprofit organizations in order to increase the social service benefits available to the residents of the Antelope Valley.

Children’s Center – During the 2003 program year, the City was awarded a Section 108 loan guarantee for $1.5 million to support the construction of a new Antelope Valley Child Abuse Center (Children’s Center). This organization provides services to the region’s abused and neglected children. Construction began during the 2005 program year and was
completed during the 2006 program year. This project is located in the North Downtown Neighborhood Revitalization/Transit Village project area (see Figure D-3).

The City has allocated $128,500 for repayment of this Section 108 loan during the 2012 program year.

**Mental Health Association** – The City was awarded a Section 108 loan in the amount of $1.45 million to assist with the relocation and expansion of the Antelope Valley Mental Health Association (MHA). The property acquisition phase of this project was completed during the 2005 program year. The cost of property acquisition was funded from the Redevelopment Agency’s 20 percent set-aside housing budget in addition to the Section 108 loan funds. Construction was completed in the 2008 program year.

This project will support the needs of the mentally ill within not only the City of Lancaster but also the regional area with a larger facility that will be able to accommodate more services in a location that will be more easily accessible to MHA clients. The new Mental Health Association facility is located within the Downtown Revitalization/Transit Village area (see Figure D-4).

The City has allocated $118,500 for repayment of this Section 108 loan during the 2012 program year.

**Regional Homeless Coalition** – The City will also continue its support of the Antelope Valley Homeless Coalition in meeting the needs of the area’s homeless and those threatened with homelessness.

**Lancaster Community Shelter** – The Lancaster Community Shelter is the only dedicated facility that provides shelter and services for the homeless in the Antelope Valley Service Population Area (SPA 1). Its jurisdiction includes the cities of Lancaster and Palmdale and the unincorporated areas of Los Angeles County.

Grace Resources has operated the Lancaster Community Shelter on behalf of the City of Lancaster since 2011 and will continue to operate the facility and administer supportive housing programs to include the additional 14 family units.

The City has allocated $44,700 for maintenance, operations, labor, material and supplies during the 2012 program year.

**Job Creation**

**Work-Source California Antelope Valley One-Stop Career Center** – The City will continue to be an active partner with the center providing employment support services to area residents. This will be accomplished through the City’s efforts in working with
businesses to hire state-recognized Enterprise Zone eligible employees. While there are 26 criteria that can qualify a job seeker as Enterprise Zone eligible, most of the categories fall within the criteria of “disadvantaged.” Through the State Enterprise Zone tax hiring credit, a business is entitled to over $31,000 in state tax credits, over a five-year period, for every qualifying employee that is hired.

**Fox Field Industrial Area Infrastructure** – In 1990 the City was awarded a Section 108 loan in the amount of $320,000 to provide additional funding support to the $500,000 loan (portion of $3.1 million loan) that was used to add infrastructure in the Fox Field Industrial Corridor area in order to support current and future manufacturing and light industrial businesses. As a result of the infrastructure enhancements, new businesses continue to locate in this area.

Approximately 1,700 new jobs have already been created as a result of the City’s economic development activities in the Fox Field Corridor.

The City has allocated $24,500 for repayment of this Section 108 loan during the 2012 program year.

**Foster and Maintain Affordable Housing**

The City’s 2006–2014 Housing Element includes a number of important programs to facilitate the development of affordable housing in Lancaster. The City’s housing goals/priorities continue to be those of furthering the provision of affordable, safe, healthy, and livable housing to its residents as well as providing safe neighborhoods. This includes providing affordable housing to extremely low-, low-, and moderate-income persons/families that experience housing cost burdens, live in deteriorated units, or require certain special services to maintain a satisfactory lifestyle.

During this program year, the City will continue its efforts to rehabilitate owner-occupied and renter-occupied dwellings and to provide for neighborhood revitalization within the North Downtown Neighborhood Revitalization/Transit Village project area for the purpose of providing a centralized, downtown public park, public service facilities, infrastructure improvements, and low- to moderate-income housing.

In addition to CDBG funds, other city funds are used to foster and maintain affordable housing throughout Lancaster. The following is a discussion of both CDBG-funded projects proposed for the 2012 program and other affordable housing projects/programs the City will be undertaking.

**Housing Rehabilitation**

**Rental Housing Rehabilitation (City funded)** – As part of the City’s Housing Restoration and Preservation Program, the Lancaster Housing Authority’s Housing and Neighborhood
ACTION PLAN

Revitalization Department will continue with the rehabilitation of rental housing units within redevelopment project areas with approved vision plans located in a low- and moderate-income area encompassing portions of 2010 Census Tract 9008.06 (see Figure B-1). Fund availability is dependent upon State and Los Angeles County allocations.

Homeowner and Senior Citizen Home Improvement Programs. Continue the Homeowner Home Improvement Program and the Senior Citizen Home Improvement Program designed to assist very low- to above moderate-income homeowners, as well as senior citizen homeowners, by providing loans to rehabilitate distressed properties. The following programs may offered:

- Emergency Repair Loans
- Exterior Paint Loans
- Disability Access Loans
- Landscape Improvement Loans
- Senior and Homeowner Improvement Loans

Assistance will be provided if funding is available through the Lancaster Housing Authority.

Affordable Housing Projects/Programs

Support the construction of affordable for-sale and rental housing units for low- to moderate-income households. The purpose of this objective is to provide affordable housing to meet the needs of low- to moderate-income households, to increase the home ownership base, and to revitalize neighborhoods through the pride of homeownership.

The Lancaster Housing Authority will assist with the developments of the following affordable housing units:

Ownership

- 100 single-family residences located north of Avenue I and east of Division Street (Sky View)
- 100 single-family residences located north of Avenue H-8 and east of Division Street (Whit Carter)
- 40 single-family residences located in the Northeast Gateway Corridor (Old Fairgrounds housing project)
- 77 single-family residences located in the Lowtree Neighborhood Project
- 200 townhomes located in the Lowtree Neighborhood Project
ACTION PLAN

- 100 condominiums located in the Downtown Specific Plan project area (Arbor Downtown condominiums)
- 100 condominiums located on Avenue I in the North Downtown Transit Village project area

Rental

- 40 apartments located in the Downtown Specific Plan project area (Arbor on Date apartments)

Construction and sale/rental of these new affordable units will funded through HOME funds and other available funding sources.

Homeowner Infill Program. Homeowner Infill Program is designed to assist potential homebuyers with down-payment assistance, payment of closing costs, or a buy-down of their interest rate, to attain homeownership. This program will preserve ten (10) very low-, ten (10) low-, and nine (9) moderate-income residential homes by 2014 and will be funded through the Lancaster Housing Authority funds.

Support the construction of affordable housing units for special needs households as well as the elderly population. Continue the Homeowner Disabled Accessibility Program and the Senior Citizen Disabled Accessibility Program designed to assist very low- to moderate-income disabled homeowners as well as disabled senior citizen homeowners, by providing loans to retrofit principal residences to be physically accessible. The programs will provide assistance to twenty-four (24) very low-, sixteen (16) low-, and eight (8) moderate-income households, as well as sixty (60) very low-, twenty (20) low-, and sixteen (16) moderate-income senior households. Assistance will be provided through Lancaster Housing Authority Funds. Fund availability is dependent upon State and Los Angeles County allocations.

Neighborhood Foreclosure Preservation Homeownership Program. The goal of the program is to reclaim vacant, abandoned properties for affordable housing, to strengthen blocks and neighborhoods by eliminating the blighting effects of vacant properties, and to enforce the City codes and City building code requirements. The program is designed to preserve sustainable homeownership for Lancaster residents by reclaiming foreclosed homes as neighborhood assets. The foreclosure preservation program was funded through the use of Low and Moderate Income Housing Funds. The owner-occupied housing is for qualifying low- or moderate-income families. The foreclosure preservation program is used to improve and preserve the City's stock of affordable housing. This program will preserve ten (10) very low-, ten (10) low-, and nine (9) moderate-income residential homes by 2014.

Neighborhood Stabilization Program. In September 2008, pursuant to the Housing and Economic Recovery Act of 2008, the U.S. Department of Housing and Urban Development
ACTION PLAN

(HUD) allocated a total of $3.92 billion to the Neighborhood Stabilization Program (NSP1). In addition, due to the sustained foreclosure crisis, the City of Lancaster will receive $2,364,566 from the U.S. Department of Housing and Urban Development's Neighborhood Stabilization Program 3 (NSP3) Grant pursuant to the Wall Street Reform and Consumer Protection Act of 2010 (Dodd-Frank Act). These programs, which is similar in nature to Lancaster's Neighborhood Foreclosure Preservation Home Ownership Program, assists cities with federal funds for the purpose of addressing the effects of abandoned and foreclosed properties in the nation's communities. The City of Lancaster received a NSP1 allocation of $6,983,533 and NSP3 allocation of $2,364,566 from HUD. These funds will be used to benefit persons of low-, moderate-, and middle-income in areas within the community with the greatest percentage of home foreclosures, homes financed by subprime mortgage-related loans, and areas likely to face a significant rise in the rate of home foreclosures. The goal of the program is to sustain the City's stock of affordable housing while addressing the blighting conditions caused by vacant and foreclosed homes.

Additional measures are identified and explained in detail in the City's Housing Element.

REMOVE BARRIERS TO AFFORDABLE HOUSING

As defined by the Consolidated Plan regulations, a barrier to affordable housing is a public policy such as land use controls, property taxes, zoning ordinances, building codes, fees and charges, growth limits, and other policies.

The State of California requires each city and county to prepare a Housing Element to its general plan every five years. The Housing Element includes an analysis of constraints to housing and strategies to reduce or remove those constraints. Constraints that must be addressed include public policies and regulations that limit the availability of housing, particularly affordable housing. The City of Lancaster's 2006–2014 Housing Element has identified the following potential barriers or constraints to the development of affordable housing:

- Zoning for lower-income households
- Lack of infrastructure
- Provisions for a variety of housing types
- Land use controls
- Processing and permit procedures
- Constraints on persons with disabilities
ACTION PLAN

PLANNED ACTIONS TO AFFIRMATIVELY FURTHER FAIR HOUSING

The Housing Rights Center will continue to provide fair housing services to the residents of Lancaster as well as review HMDA data to monitor changes in the City’s housing distribution (Appendix E includes the Fair Housing Subrecipient Agreement).

Lancaster has taken a proactive approach to creating a climate for housing development. As noted above, the City has implemented multiple actions to create a supportive climate for the availability of affordable housing.

In addition, City officials, City staff, and community leaders are supportive of the affordable housing programs available to lower-income households as evidenced by the low- and moderate-income housing that has been created within the North Downtown Neighborhood Revitalization/Transit Village project area and other areas of the City. The City will continue, however, to examine its policies, ordinances, and procedures as they are introduced to identify and correct any future potential barriers to affordable housing opportunities.

REDUCE LEAD-BASED PAINT HAZARDS

The City has a relatively young housing stock, with the majority having been constructed after 1980; therefore, there are fewer incidences of housing containing lead-based paint than in other areas of Los Angeles County. Data from the Los Angeles County Department of Public Health Childhood Lead Poisoning Prevention Program shows that, for the period 2005-2009, there were three reported cases of lead poisoning among children within the City of Lancaster and that none of these cases was attributable to lead paint. These numbers are lower than the seven cases reported during the period 2000-2004, and the seven cases reported during the period 1995-2000, of lead poisoning among children within the City of Lancaster. As a result, lead-based paint does not appear to be a significant problem in Lancaster.

However, to ensure compliance with 24 CFR Parts 35 and 24 and CFR 570, the City will continue to test for lead-based paint following state and federal requirements before demolition. The Housing staff, Building and Safety Official, and City inspectors will continue to look for potential lead-based paint problems when inspecting homes for the Housing Division. In addition, the Housing staff will continue to include disclosures on the hazards of lead-based paint in all contracts. The City will coordinate its efforts with the Los Angeles County Department of Public Health Lead Program by reporting to them all instances of structures containing lead-based paint.
ACTION PLAN

Lead Hazard Reduction

The City of Lancaster will comply with the Residential Lead-Based Paint Hazard Reduction Act of 1992 as implemented in 24 CFR 35 Subpart B. Compliance includes the following strategies.

Housing Rehabilitation

All housing rehabilitation activities funded under this Plan will assess lead hazard risk before proceeding. This requirement applies to any work on structures constructed prior to January 1, 1978. The work will comply with the appropriate level of protection indicated in 24 CFR 35.100.

All work on homes constructed prior to January 1, 1978, will have a lead hazard risk assessment conducted as described at 24 CFR 35.110.

At the completion of any prescribed lead hazard reduction activities, a clearance examination is required as described at 24 CFR 35.110.

Information and Education

Households that participate in housing activities under this Plan, including home purchase, rental assistance, or rehabilitation, will be given educational material regarding the hazards of lead-based paint, signs of lead poisoning, and strategies to reduce exposure. Materials will include the use of HUD/EPA publications such as “Protect Your Family from Lead in Your Home.” Information will be provided in multiple languages.

Blood Testing

In conjunction with housing programs, public health programs, or other programs conducted under this Plan, children occupying housing constructed prior to January 1, 1978, will be tested for elevated blood lead levels.

Monitoring

At least annually, the City will monitor the reporting of cases of child lead poisoning by the Los Angeles County Health Department. The results may be used to modify the current strategies and/or develop new programs.

Anti-Poverty Strategy

The priorities and objectives outlined in various sections of the Strategic Plan component represent the City’s five-year program for addressing the housing and economic needs of the community, particularly lower-income families and individuals, including those who are homeless or threatened with homelessness as well as those with special needs. As a result,
many of the City’s priorities and objectives are aimed at reducing, to the extent possible, the number of poverty-level families and individuals taking into consideration the many factors over which the City has no control (e.g., reduction in funding resources, severe economic recessions, company downsizing).

The cumulative effects of the City’s and Redevelopment Agency’s efforts result in the direct preservation and provision of housing. This is particularly true for those activities which preserve and produce housing units intended for lower-income families and individuals together with the coordinated programs undertaken with other public agencies, service providers, and private industry. These efforts will incrementally assist in the reduction of the number of poverty-level families through the provisions of housing and services and, along with the concentrated efforts of the City and the Redevelopment Agency to improve economic and development expansion, the opportunity for gainful employment will be increased and opened to targeted income groups.

**Develop Institutional Structure**

The primary components of the institutional structure continue to be the Lancaster Redevelopment Agency and the City of Lancaster. While several nonprofit organizations provide ancillary support to the City’s housing and economic development efforts, the vast majority of the financial assistance and other efforts are provided by these two governmental agencies. The solvency of the Lancaster Redevelopment Agency and the City of Lancaster has been, and will continue to be, the major strength of the permanent housing delivery system.

Both the City and the Redevelopment Agency have a long history of commitment to addressing the housing needs of the community. The continuation of this commitment is evidenced by the long-range housing programs the City has outlined in its five-year Consolidated Plan, by the programs outlined in the City’s General Plan, and by the adopted Redevelopment Plans of the various redevelopment project areas within the City.

The City of Lancaster completed its comprehensive Housing Needs Assessment in the 2006 program year. From the results of the assessment, a strategic plan to meet the City’s housing needs has been created, specific housing program requirements have been identified, and partnerships with appropriate support agencies are being developed.

The City of Lancaster will continue its participation in the regional Antelope Valley Homeless Coalition. This partnership provides a coordinated effort, in conjunction with the Los Angeles Homeless Services Authority (LAHSA), for funding and the study of a variety of issues related to the homeless population, housing needs, public services, and overall enhancement of the region’s Continuum of Care.
ACTION PLAN

The City of Lancaster also will continue its partnership with Grace Resources for the operation of the Lancaster Community Shelter. In addition, the City will provide financial and staff assistance for the maintenance of the facility.

In addition to housing efforts, the City will continue to maintain partnerships with outside agencies in its economic development and job creation efforts. The Greater Antelope Valley Economic Alliance and the Los Angeles Economic Development Commission, along with the real estate and broker communities, all work closely with the City to bring new industry to the city in order to create local jobs for area residents.

To enhance these efforts and provide support to the many needs of the housing and service providers, City staff will continue to work closely with the Fair Housing Center to maintain and promote fair housing services available to all residents as well as work with the Regional Homeless Coalition and the Los Angeles Homeless Services Authority to meet the needs of its “at risk” residents.

All of these efforts support the major statutory goals of Lancaster’s Consolidated Plan and are being realized through various long-term projects during the 2012 program year, such as the North Downtown Neighborhood Revitalization/Transit Village Project, the Northeast Gateway Corridor Project, which includes sub-project areas consisting of Piute, Mariposa and Desert View, the Lowtree Neighborhood Revitalization Project, and a multitude of additional revitalization projects that are currently underway. (see Appendix B).

COORDINATION BETWEEN PUBLIC AND PRIVATE HOUSING AND SOCIAL SERVICE AGENCIES

The City recognizes the importance of coordinating its planning efforts with other public and private service agencies in order to accomplish the programs necessary to meet the community’s needs of providing decent housing, providing a suitable living environment, and expanding economic opportunities particularly for low/moderate-income persons.

As identified throughout this Action Plan document, the City of Lancaster attempts to coordinate housing, public services, and economic development efforts with other public agencies, nonprofit agencies, private developers, and community organizations for the construction of low-income housing, enhanced social services for the “at risk” population, and increased employment opportunities. This year the City will continue to enhance coordination efforts in the following ways:

- Implementing an Economic Development Strategic Plan
- Meeting with outside nonprofit agencies and local community organizations for input
- Working with private developers
ACTION PLAN

- Working with training and employment organizations
- Monitoring recipients of City programs and organizations receiving funding
- Reviewing applications, including interviews with applicants, participating in City programs
- Holding neighborhood meetings
- Receiving citizen input on citywide issues
- Recommending funding allocations to City Council

Foster Public Housing Improvements and Resident Initiatives

The City of Lancaster does not have a Public Housing Authority and does not have public housing units within the City other than Section 8 housing which is administered through the Los Angeles County Housing Authority.

One of the most important activities in fostering all housing improvements, as well as public housing improvements, is the City’s participation and assistance in working with private industry, nonprofit organizations, and local residents to facilitate development projects that will benefit the community and provide additional affordable and safe housing opportunities for qualifying individuals and/or families.

Monitoring Standards and Procedures

Project Monitoring

Monitoring of the City’s programs and activities is not just a regulatory process or a fact-finding mission. Rather, it involves effective communication and cooperative, problem-solving relationships to help ensure success.

Project Monitoring Process

Upon award of grant funds, Redevelopment Agency staff (the “staff”) will develop individual monitoring schedules for each project that may include elements of the following items:

- **Desk Monitoring.** Staff reviews copies of case files to ensure complete and accurate documentation relative to (i) client eligibility; (ii) property eligibility; (iii) appropriate activity funding; and (iv) compliance with program requirements (i.e., environmental review).

- **Performance Reports.** Staff requires that performance reports be prepared to assess the progress and help ensure project timeliness. For capital projects and
ACTION PLAN

public service grants, reports are to be prepared quarterly. Housing program reports will be obtained based upon program operations.

- **Annual On-site Reviews.** Staff shall determine as-needed site reviews of projects to assess staff capabilities and case file review.

The three items listed above will assist in providing a picture of each program's progress. For housing projects, the staff will provide additional monitoring procedures that will provide the following assurances:

- Ensure consistency with stated objectives and ensure that no less than 70 percent of CDBG funds used during the program year go toward activities that benefit low- and moderate-income persons.
- Ensure each activity meets the criteria for one or more of the national objectives.
- Comply with all regulatory eligibility requirements for each activity.
- Comply with regulations regarding displacement pertaining to Consolidated Plan.
- Comply with all applicable laws and program requirements.
- Ensure production and accountability.
- Evaluate organizational and project performance.
- Achieve success through (i) pre-award screening, risk assessment, and orientation; (ii) strongly written agreements; (iii) performance standards and program objectives; and (iv) defined monitoring of activities, as needed.

**Monitoring Staff**

The City of Lancaster periodically reports on the progress of each project, and staff will have the following monitoring duties:

- Oversee the planning and budgeting process to ensure that projects and programs are consistent with the City's Consolidated Plan identifying high- and possibly medium-priority objectives and grant requirements. Staff will also provide technical guidance regarding affirmative marketing and fair housing practices.
- Provide technical assistance regarding program structure, income requirements, and document compliance, as needed, and review monthly expenditure reports. Staff should perform quarterly drawdowns in HUD's Integrated Disbursement and Information System (IDIS) against the appropriate grant. For IDIS, staff will review all program statistical reports and update the appropriate IDIS fields from setup to completion of each project and activity. Regular updating and draws will help to ensure CDBG timeliness and compliance with deadlines. Staff will perform environmental reviews and Davis Bacon monitoring, as needed.
ACTION PLAN

- Regularly review project invoicing to ensure timeliness of payments of any and all project-related expenditure.
- Provide technical guidance regarding all housing construction, demolition, and rehabilitation projects ensuring the correct number of units, timeliness in build-out, and approval of payments. For new construction, ensure compliance with all applicable local codes, ordinances, and zoning ordinances at the time of project completion.
- Provide monitoring orientation with all affected staff, subrecipients, contractors, and partners, if applicable, and establish monitoring visits, as needed. The monitoring orientation includes the timing for monitoring visits. Projects without significant problems or findings are subject to receive annual or semiannual monitoring visits, while new or complex projects will receive monitoring on a quarterly basis.

Consolidated Plan Monitoring

The City of Lancaster understands that monitoring the Consolidated Plan and the annual activities must be carried out regularly to ensure that statutory and regulatory requirements are met and that, wherever appropriate, information submitted to HUD is correct and complete.

To ensure that the City’s CDBG program further meets the Plan’s goals, the strategies, objectives, and activities are incorporated into its work plan. Staff will measure the achievement of the Plan’s goals by the same standards used to evaluate all CDBG programs and activities.

Staff will appraise its diverse operations and controls and determine whether (i) risks are identified and reduced; (ii) acceptable policies and procedures are followed; (iii) established standards are met; (iv) resources are used efficiently and economically; and ultimately that (v) specific program objectives are achieved.

Staff will prepare the required HUD documentation and reports, including the Consolidated Annual Performance and Evaluation Report (CAPER). Using a citizen participation and consultation processes, the CAPER describes each year’s performance regarding Consolidated Plan strategies, objectives, actions, and projects.

Monitoring Strategy

As the lead agency for the CDBG program, the Redevelopment Agency is refining monitoring procedures to ensure that projects have measurable outcomes. This refinement will allow assessment of progress toward the specified goals and objectives of the individual projects, as well as ensuring long-term compliance with all applicable program regulations.
ACTION PLAN

and statutes. Staff will publish any proposed significant changes to monitoring standards and procedures in a future annual Action Plans.

VIII. PUBLIC HOUSING

The City of Lancaster does not have a public housing authority. Public housing issues and assistance are handled through the County of Los Angeles.

IX. SOURCES OF FUNDS

CDBG SOURCES

Implementation of the Consolidated Annual Action Plan, in regard to funding, is not based solely upon the yearly CDBG entitlement. Various other funding sources are used in conjunction with CDBG funds to include the City's general funds, state funds, school district funds, and county funds.

The CDBG entitlement allocation for Program Year 2012–2013 is estimated in the amount of $1,385,360. The City of Lancaster has allocated $614,700 to various programs designed to address blighting conditions and promote conservation. Section 108 loan repayments account for $493,200 of the CDBG entitlement. The remainder of CDBG funds is for administrative activities to include $30,000 for fair housing services and $247,460 for administration and planning. The Lancaster City Council reviews CDBG activities and funding to ensure that community needs are best served (Appendix F includes the HUD required Table 3Cs that include a description of each of the proposed projects to be funded this year).

X. HOME PROGRAM FUNDS

The City of Lancaster does not participate in the federal HOME program. The City will be applying for state HOME funds to be awarded during the 2012 program year.

XI. CITIZEN COMMENTS

A public comment/review period notice (Appendix G) outlining the proposed use of funds for the Consolidated Plan's annual Action Plan for the 2012-2013 program year was published April 8, 2012 allowing for a 30-day review/comment period ending May 8, 2012. This notice was made in compliance with HUD guidelines and the City of Lancaster's approved Citizen Participation Plan (see Appendix A). No comments were received during the public comment/review period.
ACTION PLAN

A notice of public hearing on the proposed annual Action Plan for the 2012-2013 program year was published in compliance with HUD guidelines and the City of Lancaster’s approved Citizen Participation Plan (see Appendix A).

A public hearing was held May 22, 2012 to receive public comment on the proposed 2012-2013 Consolidated Plan’s One-Year Action Plan and receive City Council action. No comments were received during the public hearing held on May 22, 2012.

Appendix H includes the HUD requirement application certifications and SF 424 documentation.

XII. OTHER COMMENTS

None.
APPENDICES
APPENDIX A — LOW INCOME AND MINORITY DISTRIBUTION MAPS
The presence of undeveloped parcels zoned for office and high-density residential uses suggests a need for reusing and/or parcel consolidation. New office uses should be planned comprehensively with other uses on the Division Street corridor.

Emergency access concerns should be addressed by reconfiguring complexes to keep trash receptacles and vehicles out of the alley and otherwise improving the function of this corridor.

New medium density residential uses may be more successful here than large single family homes.

New street segments will improve circulation.

These segments would provide more straightforward sidewalks paths to the northern part of the neighborhood.

These connections are planned as part of the new tract.

A connection to J-15 should be provided for homes built along 5th Street.

Joshua Elementary School is an important focal point for the neighborhood. Enhancements to surrounding streets would improve safety and image with new sidewalks, traffic calming, and landscaping. A joint use agreement should be sought so that school fields are available for neighborhood residents to use. A bus turnarounds may need to be provided for the circulation around the school.

If this parcel is not used for residential infill, a community-serving use would be appropriate at Kirkland Ave and J-A.

A community-serving mixed use center with retail, office, and residential uses would become a focal point for neighborhood residents and people working in nearby business areas. This center should include outdoor gathering spaces and a non-retail anchor such as a library branch or fitness club. The design will need to address the transition to surrounding residential streets.

This condition may be incorporated into the design.

Rehabilitation of the shopping center at Ave J and Division would aim for better utilization of the parcels and provide safe access for customers and deliveries. Sensitivity to surrounding residential uses would need to be considered.

Streetscape improvements to Glenn Road would transform it into a pedestrian-centered boulevard that serves as a community space. Where appropriate, improvements would include sidewalks, medians, a mini roundabout, and landscaping. Storm drains should also be installed.

Streetscape improvements to arterials may include new medians and landscape treatments.

Reconfiguring the frontage road to create a uniform right-of-way width for Ave J should provide room for a bicycle lane, a continuous sidewalk, and a consistent lane width for cars.

A road diet on 5th Street would allow for the separation of landscaping and space for pedestrians and bicyclists, with one lane for cars provided in each direction. A mini roundabout at J-A would enhance access into the neighborhood.

Joshua Neighborhood (See East Sheet)

Speeding would be discouraged on King straightaway through the use of traffic calming features.

Coordinated development and redevelopment of properties between Stanridge Ave and 5th St could create new residences that provide appealing housing options for people who work nearby. Curb appeal from Ave K should be emphasized, along with appropriate connections to the mixed use center.

Development of parcels along Ave K should provide a uniform right-of-way width through the neighborhood that provides room for a future bicycle lane and a consistent lane width for cars.
APPENDIX C – CODE ENFORCEMENT PROJECT
MAPS
APPENDIX D – SECTION 108 LOAN PROJECT
MAPS
Recommendaition:
Approve the Sub-Recipient Agreement between the City of Lancaster and the Housing Rights Center to provide fair housing services to the residents of Lancaster for the 2012 Community Development Block Grant (CDBG) Program Year.

Fiscal Impact:
The amount of $27,428 is to be allocated from 2012 CDBG entitlement funds.

Background:
All municipalities receiving CDBG funding are required to maintain fair housing programs in order to affirmatively further fair housing pursuant to the Code of Federal Regulations as outlined in § 570.601 Public Law 88–352 and Public Law 90–284; affirmatively furthering fair housing; Executive Order 11063.

The City's existing Sub-Recipient Agreement ("Agreement") with the Housing Rights Center stipulates under Section 9 that the Agreement can be renewed on an annual basis (July 1 through June 30), by the mutual written consent of both parties. As a result, a letter was received from the Executive Director of the Housing Rights Center, dated February 13, 2012, stating their desire to continue to provide fair housing services to the City of Lancaster.

Summary:
In compliance with Federal Regulations Title 24, Part 570, Section 570.503, HUD requires that the City of Lancaster (the "Recipient") enter into a written agreement with the Housing Rights Center (the "Sub-Recipient") in order for the City to grant its entitlement funds to the sub-recipient for providing fair housing services.
SUB-RECIPIENT AGREEMENT
WITH THE HOUSING RIGHTS CENTER
FOR THE PROVISION OF FAIR HOUSING SERVICES
TO THE CITY OF LANCASTER

THIS SUB-RECIPIENT AGREEMENT ("Agreement") is entered into this 8th day of May, 2012, by and between THE CITY OF LANCASTER, (the "Recipient") and the HOUSING RIGHTS CENTER, A NON-PROFIT CORPORATION (the "Sub-recipient"). Recipient and Sub-recipient are collectively referred to herein as the "Parties."

WHEREAS, the Recipient previously entered into a Sub-recipient Agreement with the City of Lancaster for purposes of providing fair housing services to the residents of the City of Lancaster as defined by the U.S Department of Housing and Urban Development ("HUD") regulations for entitlement communities; and

WHEREAS, upon agreement of both parties, the Sub-recipient Agreement may be renewed annually in coordination with submittal of the City of Lancaster's annual Consolidated Plan Action Plan to the Department of Housing & Urban Development.

WHEREAS, the City of Lancaster received written confirmation from the Housing Rights Center to provide fair housing services to the residents of Lancaster for the Community Development Block Grant 2012/13 program year.

WHEREAS, the total amount for Fair Housing Services under the new Agreement will be Twenty-seven thousand four-hundred twenty-eight dollars ($27,428) for the 2012/13 program year.

WHEREAS, the Agreement provides for fair housing services to include training, counseling, monitoring, testing, mediation, monthly on-site clinics, printed materials (English, Spanish, and Asian languages), and telephone/message accessibility for City of Lancaster residents.

WHEREAS, this activity is eligible under 24 CFR, Part 570.201(e). All references herein are to the Code of Federal Regulations (CFR), unless otherwise specified; and

WHEREAS, pursuant to 24 CFR 570.201, Recipient desires to use the funds received pursuant to the HUD Contract to reimburse Sub-recipient for the provision of fair housing services to the City of Lancaster residents.

NOW, THEREFORE, the Parties do hereby agree as follows:

Section 1. Entitlement Funds. Subject to the terms and conditions of this Agreement, Recipient agrees to disburse U.S. Department of Housing and Urban Development Community Development Block Grant ("CDBG") entitlement funds to the Sub-recipient during the CDBG 2011/12 program year.

Section 2. Disbursement. The Sub-recipient shall have the right to disbursements from CDBG entitlement funds based on the submittal of monthly invoices and quarterly status
reports as outlined by the Recipient in an amount not to exceed $27,428 for the CDBG 2012/13 program year.

Section 3. **Term.** This Agreement and its terms and conditions contained herein shall remain in full force for the CDBG 2012/13 program year July 1, 2012 to June 30, 2013.

Section 4. **Statement of Work.** Sub-recipient shall use the entitlement funds for the delivery of fair housing services to the residents of the City of Lancaster as outlined in the Housing Right Center Proposal for CDBG funding (Attachment 1).

Section 5. **Records and Reports.** Sub-recipient shall maintain records and other documentation accounting for the use of the entitlement funds as outlined in HUD regulations. Such records may be reviewed by the Recipient at any time upon request. Sub-recipient shall also provide quarterly Program Reports and annual audit reports to the Recipient detailing activities conducted and financial status of the Sub-recipient.

Section 6. **Program Income.** Sub-recipient acknowledges that it shall abide by any and all requirements relating to CDBG program requirements set forth in Sections 570.503(b)(3) and 570.504(c) of the CFR.

Section 7. **Uniform Administrative Requirements.** Sub-recipient shall comply with any and all applicable uniform administrative requirements, as described in 24 CFR 570.502.

Section 8. **Compliance with Federal Regulations.** Sub-recipient shall use the CDBG entitlement funds solely for activities authorized by and in accordance with all Federal laws and regulations as set forth in Subpart K of Part 570, Title 24 of the Code of Federal Regulations.

Section 9. **Agreement Renewal.** Upon agreement of both parties, this Sub-recipient Agreement may be renewed annually in coordination with submittal of the City of Lancaster's annual Consolidated Plan Action Plan to the Department of Housing & Urban Development.

Section 10. **Suspension and Termination.** In accordance with 24 CFR 85.43, termination or suspension of the Agreement may occur if Sub-recipient materially fails to comply with any terms of this Agreement of the conditions set forth herein governing the disbursement of the CDBG entitlement funds. In addition, the award of CDBG entitlement funds to Sub-recipient may be terminated for convenience, in accordance with Section 85.43.
The parties hereto agree to these terms and conditions on the date first written above.

HOUSING RIGHTS CENTER,  
A CALIFORNIA NON-PROFIT CORPORATION

Chanela Al-Mansour  
Executive Director

CITY OF LANCASTER

Mark V. Bozigian  
City Manager

APPROVED AS TO FORM

David R. McEwen  
City Attorney

Attest:

City Clerk
APPENDIX F – PROPOSED PROJECTS (TABLE 3Cs)
### Description:
Funds will be used to oversee and ensure that all CDBG-funded projects comply with applicable federal regulations, perform community outreach, collaborate with partner agencies, and file all necessary reports with U.S. HUD.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>HUD Matrix Code:</strong> (21A) CDBG Administration</td>
<td>CDBG</td>
</tr>
<tr>
<td><strong>Eligibility Citation:</strong> 570.206</td>
<td>HOME</td>
</tr>
<tr>
<td><strong>National Objective:</strong> N/A</td>
<td>ESG</td>
</tr>
<tr>
<td><strong>Accomplishment Goal:</strong> N/A</td>
<td>HOPWA</td>
</tr>
<tr>
<td><strong>Start Date:</strong> 7/1/2012</td>
<td>Other:</td>
</tr>
<tr>
<td><strong>End Date:</strong> 6/30/2013</td>
<td>Total:</td>
</tr>
</tbody>
</table>

**Location / Service Area / Beneficiaries:**
- Location: N/A
- Help the homeless? No
- Help persons with HIV / AIDS? No
- Help persons with Special Needs? No

**Administered By:**
Mr. Christopher Shaver  
City of Lancaster  
44933 Fern Avenue  
Lancaster, CA 93534  
Phone: 661-723-6233
**12-02 Fair Housing Services**

**Description:** Funds will be used to provide all Lancaster residents with fair housing services, including training, counseling, testing, mediation, informational printed materials, community outreach, and on-site clinics.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>HUD Matrix Code:</td>
<td>(21D) Fair Housing Activities</td>
</tr>
<tr>
<td>Eligibility Citation:</td>
<td>570.206</td>
</tr>
<tr>
<td>National Objective:</td>
<td>N/A</td>
</tr>
<tr>
<td>Accomplishment Goal:</td>
<td>500 Persons</td>
</tr>
<tr>
<td>Start Date:</td>
<td>7/1/2012</td>
</tr>
<tr>
<td>End Date:</td>
<td>6/30/2013</td>
</tr>
</tbody>
</table>

**Location / Service Area / Beneficiaries:**

- **Services Available Citywide**
- **Help the homeless? No**
- **Help persons with HIV / AIDS? No**
- **Help persons with Special Needs? No**

**Administered By:**

- Ms. Chancela Al-Monsour
- Housing Rights Center
- 520 S. Virgil Ave., Suite 400
- Los Angeles, CA 90020

Phone: 1-800-477-5977
**108 Loan Repayment: Fox Field Infrastructure/Corridor**

**Description:** Funds will be used to repay a $320,000 loan that was used for public improvements to the Fox Field Industrial area. The improvements have been completed and will aid in attracting new industrial and manufacturing businesses to the area expanding economic and job creation opportunities.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>HUD Matrix Code:</strong></td>
<td>(19F) Section 108 Loan Repayment</td>
</tr>
<tr>
<td><strong>Eligibility Citation:</strong></td>
<td>570.705(c)</td>
</tr>
<tr>
<td><strong>National Objective:</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Accomplishment Goal:</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Start Date:</strong></td>
<td>7/1/2012</td>
</tr>
<tr>
<td><strong>End Date:</strong></td>
<td>6/30/2013</td>
</tr>
</tbody>
</table>

**Location / Service Area / Beneficiaries:**
- Various sites
- Help the homeless? No
- Help persons with HIV / AIDS? No
- Help persons with Special Needs? No

**Administered By:**
- Mr. Christopher Shaver
  City of Lancaster
  44933 Fern Avenue
  Lancaster, CA 93534
  Phone: 661-723-6233
### 12-04 108 Loan Repayment: Mental Health Association Relocation

**Description:** Funds will be used to repay a $1.45 million loan that was used to acquire property for the new site of the Antelope Valley Mental Health Association within the North Downtown Neighborhood Revitalization/Transit Village project area.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>HUD Matrix Code:</strong></td>
<td>(19F) Section 108 Loan Repayment</td>
</tr>
<tr>
<td><strong>Eligibility Citation:</strong></td>
<td>570.705(c)</td>
</tr>
<tr>
<td><strong>National Objective:</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Accomplishment Goal:</strong></td>
<td>N/A</td>
</tr>
<tr>
<td><strong>Start Date:</strong></td>
<td>7/1/2012</td>
</tr>
<tr>
<td><strong>End Date:</strong></td>
<td>6/30/2013</td>
</tr>
<tr>
<td><strong>Total:</strong></td>
<td>$118,500</td>
</tr>
</tbody>
</table>

**Location / Service Area / Beneficiaries:**

- North Downtown Revitalization Area: SW Corner of Jackman St. and Sierra Highway
- Help the homeless? Yes
- Help persons with HIV / AIDS? No
- Help persons with Special Needs? Yes

**Administered By:**

Mr. Christopher Shaver  
City of Lancaster  
44933 Fern Avenue  
Lancaster, CA 93534  
Phone: 661-723-6233
## 12-05 108 Loan Repayment: Antelope Valley Children's Center

**Description:** Funds will be used to repay a $1.5 million loan that will be used to construct a 14,445 square foot Antelope Valley Child Abuse Center within the City's North Downtown Neighborhood Revitalization/Transit Village project area.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>HUD Matrix Code:</td>
<td>(19F) Section 108 Loan Repayment</td>
</tr>
<tr>
<td>Eligibility Citation:</td>
<td>570.705(c)</td>
</tr>
<tr>
<td>National Objective:</td>
<td>N/A</td>
</tr>
<tr>
<td>Accomplishment Goal:</td>
<td>N/A</td>
</tr>
<tr>
<td>Start Date:</td>
<td>7/1/2012</td>
</tr>
<tr>
<td>End Date:</td>
<td>6/30/2013</td>
</tr>
</tbody>
</table>

### Location / Service Area / Beneficiaries:
- **North Downtown Revitalization Area:** NW Corner of Jackman Street and Fern Avenue
- **Help the homeless?** No
- **Help persons with HIV / AIDS?** No
- **Help persons with Special Needs?** Yes

### Administered By:
- Mr. Christopher Shaver
  City of Lancaster
  44633 Fern Avenue
  Lancaster, CA 93534
- **Phone:** 661-723-6233

---

*City of Lancaster 2012-2013 Program Year Action Plan*
**12-06**

108 Loan Repayment: Economic Development / Housing Site Acquisition / Public Facilities

**Description:** Funds will be used to repay a $3.1 million loan that was used for multiple purposes, including economic development ($500,000), acquisition of property for housing ($1.3 million), and the elimination of blight through the construction of recreational facilities ($1.3 million).

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>HUD Matrix Code:</strong></td>
<td><strong>Requested Funding</strong></td>
</tr>
<tr>
<td>(19F) Section 108 Loan Repayment</td>
<td>CDBG $222,000</td>
</tr>
<tr>
<td>Eligibility Citation:</td>
<td>HOME $0</td>
</tr>
<tr>
<td>570.705(c)</td>
<td>ESG $0</td>
</tr>
<tr>
<td>National Objective:</td>
<td>HOPWA $0</td>
</tr>
<tr>
<td>N/A</td>
<td>Other: $0</td>
</tr>
<tr>
<td>Accomplishment Goal:</td>
<td>Total: $222,200</td>
</tr>
<tr>
<td>N/A</td>
<td></td>
</tr>
<tr>
<td>Start Date:</td>
<td></td>
</tr>
<tr>
<td>7/1/2012</td>
<td></td>
</tr>
<tr>
<td>End Date:</td>
<td></td>
</tr>
<tr>
<td>6/30/2013</td>
<td></td>
</tr>
<tr>
<td>Location / Service Area / Beneficiaries:</td>
<td>Administered By:</td>
</tr>
<tr>
<td>Various sites</td>
<td>Mr. Christopher Shaver</td>
</tr>
<tr>
<td>Help the homeless? No</td>
<td>City of Lancaster</td>
</tr>
<tr>
<td>Help persons with HIV / AIDS? No</td>
<td>44933 Fern Avenue</td>
</tr>
<tr>
<td>Help persons with Special Needs? No</td>
<td>Lancaster, CA 93534</td>
</tr>
<tr>
<td></td>
<td>Phone: 661-723-6233</td>
</tr>
</tbody>
</table>
### 12-07 Code Enforcement Officer I

**Description:** Funds will be allocated for the salary and overhead costs related to hiring of additional code enforcement staff within a targeted area of the City. This effort is being provided to help promote social and physical revitalization of an older area of the City whose duties will be to help reverse the declining conditions and recent trends of deterioration within the neighborhood.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>HUD Matrix Code: (15) Code Enforcement</td>
<td>CDBG</td>
</tr>
<tr>
<td>Eligibility Citation: 570.202(c)</td>
<td>HOME</td>
</tr>
<tr>
<td>National Objective: LMA</td>
<td>ESG</td>
</tr>
<tr>
<td>Accomplishment Goal: To continue the allocation of resources to help in the reversal of blighting conditions and correct code violation in City's target area.</td>
<td>HOPWA</td>
</tr>
<tr>
<td>Start Date: 7/1/2012</td>
<td>Other:</td>
</tr>
<tr>
<td>End Date: 6/30/2013</td>
<td>Total:</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Location / Service Area / Beneficiaries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Census Tracts 9003, 9005.01, 9005.04, 9006.02, 9006.06, 9006.07, 9008.04, 9008.06, 9007.01, and 9007.04</td>
</tr>
<tr>
<td>Help the homeless? No</td>
</tr>
<tr>
<td>Help persons with HIV / AIDS? No</td>
</tr>
<tr>
<td>Help persons with Special Needs? No</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Administered By:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mr. Christopher Shaver</td>
</tr>
<tr>
<td>City of Lancaster</td>
</tr>
<tr>
<td>44933 Fern Avenue</td>
</tr>
<tr>
<td>Lancaster, CA 93534</td>
</tr>
</tbody>
</table>

Phone: 661-723-6233

City of Lancaster 2012-2013 Program Year Action Plan
### Description:
Funds will be allocated for the salary and overhead costs related to hiring of additional code enforcement staff within a targeted area of the City. This effort is being provided to help promote social and physical revitalization of an older area of the City whose duties will be to help reverse the declining conditions and recent trends of deterioration within the neighborhood.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>HUD Matrix Code:</td>
<td>CDBG</td>
</tr>
<tr>
<td>(15) Code Enforcement</td>
<td>$110,000</td>
</tr>
<tr>
<td>Eligibility Citation:</td>
<td>HOME</td>
</tr>
<tr>
<td>570.202(c)</td>
<td>$0</td>
</tr>
<tr>
<td>National Objective:</td>
<td>ESG</td>
</tr>
<tr>
<td>LMA</td>
<td>$0</td>
</tr>
<tr>
<td>Accomplishment Goal:</td>
<td>HOPWA</td>
</tr>
<tr>
<td>To continue the allocation of resources to help in the reversal of blighting conditions and correct code violations in City's target area.</td>
<td>$0</td>
</tr>
<tr>
<td>Start Date:</td>
<td>Other:</td>
</tr>
<tr>
<td>7/1/2012</td>
<td>$0</td>
</tr>
<tr>
<td>End Date:</td>
<td>Total:</td>
</tr>
<tr>
<td>6/30/2013</td>
<td>$110,000</td>
</tr>
</tbody>
</table>

**Location / Service Area / Beneficiaries:**
- **Census Tracts:** 9007.01, 9007.04, 9008.04, 9008.06
- **Help the homeless? No**
- **Help persons with HIV / AIDS? No**
- **Help persons with Special Needs? No**

**Administered By:**
- Mr. Christopher Shaver  
  City of Lancaster  
  44933 Fern Avenue  
  Lancaster, CA 93534  
  Phone: 661-723-6233
**12-09  Joshua Neighborhood Park Improvements**

**Description:** The linear park rehabilitation will enhance and extend the longevity of a recreational amenity including a fitness trail and stationary exercise equipment. The park is adjacent to the Joshua elementary school providing additional physical fitness opportunities for students and for residents of the neighborhood.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>HUD Matrix Code:</td>
<td>(03) Public Facilities and Improvements</td>
</tr>
<tr>
<td>Eligibility Citation:</td>
<td>570.201(c)</td>
</tr>
<tr>
<td>National Objective:</td>
<td>LMA</td>
</tr>
<tr>
<td>Accomplishment Goal:</td>
<td>To prevent further deterioration and blight within designated neighborhoods</td>
</tr>
<tr>
<td>Start Date:</td>
<td>7/1/2012</td>
</tr>
<tr>
<td>End Date:</td>
<td>6/30/2013</td>
</tr>
</tbody>
</table>

**Location / Service Area / Beneficiaries:**

- Census Tract: 9005.01
- Help the homeless? No
- Help persons with HIV / AIDS? No
- Help persons with Special Needs? No

**Administered By:**

- Mr. Christopher Shaver
  City of Lancaster
  44933 Fern Avenue
  Lancaster, CA 93534

- Phone: 661-723-6233
**Lancaster Community Shelter**

**Description:** Assit with costs associated with the operation and maintenance of the facility to include labor supplies and material in order to provide the City's homeless with services to find permanent supportive housing and end chronic homelessness.

<table>
<thead>
<tr>
<th>Eligibility</th>
<th>Requested Funding</th>
</tr>
</thead>
<tbody>
<tr>
<td>HUD Matrix Code:</td>
<td>(05) Public Service</td>
</tr>
<tr>
<td>Eligibility Citation:</td>
<td>570.201(e)</td>
</tr>
<tr>
<td>National Objective:</td>
<td>LMC</td>
</tr>
<tr>
<td>Accomplishment Goal:</td>
<td>To prevent further deterioration and blight within designated neighborhoods</td>
</tr>
<tr>
<td>Start Date:</td>
<td>7/1/2012</td>
</tr>
<tr>
<td>End Date:</td>
<td>6/30/2013</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Location / Service Area / Beneficiaries</th>
<th>Administered By:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Census Tract: City wide</td>
<td>Mr. Christopher Shaver</td>
</tr>
<tr>
<td>Help the homeless? Yes</td>
<td>City of Lancaster</td>
</tr>
<tr>
<td>Help persons with HIV / AIDS? No</td>
<td>44933 Fern Avenue</td>
</tr>
<tr>
<td>Help persons with Special Needs? No</td>
<td>Lancaster, CA 93534</td>
</tr>
<tr>
<td>Phone: 661-723-6233</td>
<td></td>
</tr>
</tbody>
</table>

$44,700
APPENDIX G – PUBLIC NOTICES
STATE OF CALIFORNIA

County of Los Angeles

NOTICE OF PUBLIC COMMENT PERIOD
CDBG 2012

I am a citizen of the United States and a resident of the County aforesaid; I am over the age of eighteen years, and not a party to or interested in the above entitled matter. I am the principal clerk of the printer of the Antelope Valley Press, a newspaper of general circulation, printed and published daily in the City of Palmdale, County of Los Angeles, and which newspaper has been adjudged a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California, under date of October 24, 1931, Case Number 328601; Modified Case Number 657770 April 11, 1956; also operating as the Ledger-Gazette, adjudicated a legal newspaper June 15, 1927, by Superior Court decree No. 224545; also operating as the Desert Mailer News, formerly known as the South Antelope Valley Pothole News, adjudicated a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California on May 29, 1967, Case Number NOC564 and adjudicated a newspaper of general circulation for the City of Lancaster, State of California on January 26, 1990, Case Number NOC10714, Modified October 22, 1990; that the notice, of which the annexed is a printed copy (set in type not smaller than nonpareil), has been published in each regular and entire issue of said newspaper and not in any supplement thereof on the following dates, to wit:

April 8, 2012

I certify (or declare) under penalty of perjury that the fore-going is true and correct.

Kesmita Medley

Signature

Dated: April 9, 2012

Executed at Palmdale, California
LEGAL NOTICE
CITY OF LANCASTER
NOTICE OF PUBLIC COMMENT/REVIEW PERIOD
PROPOSED USE OF FUNDS
CONSOLIDATED PLAN ANNUAL ACTION PLAN
FOR COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM
2012 PROGRAM YEAR

The City of Lancaster is soliciting public review and comment on the proposed use of Community Development Block Grant funds as well as the 2012 Draft of the Consolidated Annual Action Plan for the 2012 Program Year, beginning July 1, 2012, in compliance with the U. S. Department of Housing and Urban Development Community Block Grant funding requirements.

The public review period begins April 8, 2012, which is at least 30-days as required by Federal regulations. The City of Lancaster must receive all comments on these documents by May 8, 2012.

The Consolidated Plan Annual Action Plan is updated annually and submitted to the Department of Housing and Urban Development (HUD) to enable the City of Lancaster to administer approximately $1.38 million in annual federal formula block grant funds to benefit low and moderate-income persons.

The Consolidated Annual Action Plan for the 2012 Program Year has been prepared to address the objectives and needs as established in the City’s Five Year Consolidated Plan. For the 2012 Program Year beginning July 1, 2012, the City of Lancaster proposes the following Community Development Block Grant (CDBG) projects incorporating the following funding sources:
New entitlement funds: $1,385,360
Total Budget: $1,385,360

1. **Project No. 12-01** – Program Administration - To cover the direct costs associated with administration of the CDBG Program. Project Budget: $247,460.
2. **Project No. 12-02** – Fair Housing Services - To cover the contract costs associated with providing federally-required fair housing services. Project Budget: $30,000.
3. **Project No. 11-03** – Repayment of Section 108 Loan Guarantee - To repay a loan secured to assist in public improvement and economic development leading to job creation for low/moderate-income persons. Project Budget: $24,500.
4. **Project No. 12-04** – Repayment of Section 108 Loan Guarantee – To repay a loan secured to assist in property acquisition for the construction of a new Mental Health Association facility within the Downtown Revitalization/Transit Village project area. Project Budget: $118,500.
5. **Project No. 12-05** – Repayment of Section 108 Loan Guarantee – To repay a loan secured to assist in the construction of a new Children’s Center of the Antelope Valley facility within the Downtown Revitalization/Transit Village project area. Project Budget: $128,000.
6. **Project No. 12-06** – Repayment of Section 108 Loan Guarantee - To repay a loan secured to assist in public improvements and economic development activities; acquisition of property for the construction of affordable housing; and elimination of blighting conditions through the development of recreational facilities. Project Budget: $222,200
7. **Project No. 12-07** – Code Enforcement Officer (A) – To cover costs incurred by a Code Enforcement Officer who will focus resources on targeted areas of the City. Project Budget: $110,000.
8. **Project No. 12-08** – Code Enforcement Officer (B) – To cover costs incurred by a Code Enforcement Officer who will focus resources on targeted areas of the City. Project Budget $110,000.
9. **Project No. 12-09** – (Cont) Neighborhood Improvements/Rehabilitation – Funding for rehabilitating and improving infrastructure to prevent further deterioration and blight within qualified census tract and neighborhood Joshua: $350,000.

10. **Project No. 12-10** – Lancaster Community Shelter -- To cover costs associated with the operation and maintenance of the facility to include labor supplies and material.: $44,700.
New entitlement funds: $1,385,360
Total Budget: $1,385,360

The 2012 Program Year Action Plan Summary is available April 08, 2012, for public review on the City of Lancaster’s web site (www.cityoflancasterca.org); at the Los Angeles County Public Library; the Lancaster Senior Center; United States Post Office; and at Lancaster City Hall, Department of Housing and Neighborhood Revitalization, 44933 Fern Avenue. Copies are also available to entities or individuals unable to access one of the above sources. Written comments may be submitted via facsimile (661-723-6274), or mailed to Lancaster City Hall, 44933 Fern Avenue, Lancaster, CA 93534, attention Mr. Christopher Shaver.

---

**GERI K. BRYAN, CMC**
City Clerk
City of Lancaster

---

Published: - Antelope Valley Press (Public Notices)

Posted:  
- Lancaster City Hall
- Lancaster Library
- Lancaster Senior Center
- U.S. Post Office
PROOF OF PUBLICATION

(2015.5 C.C.P.)

STATE OF CALIFORNIA

County of Los Angeles

NOTICE OF PUBLIC HEARING ACTION PLAN

I am a citizen of the United States and a resident of the County aforesaid; I am over the age of eighteen years, and not a party to or interested in the above entitled matter. I am the principal clerk of the printer of the Antelope Valley Press, a newspaper of general circulation, printed and published daily in the City of Palmdale, County of Los Angeles, and which newspaper has been adjudged a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California, under date of October 24, 1931, Case Number 328601; Modified Case Number 657770 April 11, 1956; also operating as the Desert Miller, News, which newspaper was also adjudged a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California on May 29, 1967, Case Number NOC564; and adjudicated a newspaper of general circulation by the Superior Court of the County of Los Angeles, State of California on January 26, 1990, Case Number NOC19714, Modified October 22, 1990; that the notice, of which the annexed is a printed copy (not in type not smaller than nonpursuit), was published in each regular and entire issue of said newspaper and not in any supplement thereof on the following dates, to-wit:

May 12, 2012

I certify (or declare) under penalty of perjury that the foregoing is true and correct.

Signature

Dated: May 14, 2012

Executed at Palmdale, California

37404 SIERRA HWY., PALMDALE CA 93550
Telephone (661)267-4112/Fax (661)947-4870
LEGAL NOTICE
CITY OF LANCASTER
NOTICE OF PUBLIC HEARING
PROPOSED CONSOLIDATED PLAN ANNUAL ACTION PLAN
FOR COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) PROGRAM
2012 PROGRAM YEAR

Notice is hereby given that the City Council of the City of Lancaster will conduct a public hearing to accept comments and suggestions on the Consolidated Plan proposed Action Plan for the use of Community Development Block Grant (CDBG) funds for the 2012 Program Year, beginning July 1, 2012, as part of its compliance with the U. S. Department of Housing and Urban Development Community Block Grant funding requirements.

DATE OF PUBLIC HEARING: May 22, 2012
TIME OF HEARING: 5:00 p.m.
LOCATION OF HEARING:
Council Chambers
Lancaster City Hall
44933 North Fern Avenue

All interested persons are invited to attend the hearing to comment on the proposed Action Plan for the City’s FY 2012 CDBG Program. Any member of the public unable to attend the public hearing may submit comments and recommendations, in writing, to the City of Lancaster, CDBG Program, 44933 North Fern Avenue, Lancaster, CA 93534, ATTN: Christopher D. Shaver, CDBG Administrator, or call the Department of Housing and Neighborhood Revitalization at (661) 723-6197 with comments relative to this public hearing. The primary objective of the City of Lancaster’s CDBG Program is to benefit low and moderate-income persons.

For the 2012 Program Year, beginning July 1, 2012, the City of Lancaster proposes the following Community Development Block Grant (CDBG) projects incorporating the following funding sources:

1. **Project No. 12-01** – Program Administration - To cover the direct costs associated with administration of the CDBG Program. Project Budget: $247,460.

2. **Project No. 12-02** – Fair Housing Services - To cover the contract costs associated with providing federally-required fair housing services. Project Budget: $30,000.

3. **Project No. 11-03** – Repayment of Section 108 Loan Guarantee - To repay a loan secured to assist in public improvement and economic development leading to job creation for low/moderate-income persons. Project Budget: $24,500.

4. **Project No. 12-04** – Repayment of Section 108 Loan Guarantee – To repay a loan secured to assist in property acquisition for the construction of a new Mental Health Association facility within the Downtown Revitalization/Transit Village project area. Project Budget: $118,500.

5. **Project No. 12-05** – Repayment of Section 108 Loan Guarantee – To repay a loan secured to assist in the construction of a new Children’s Center of the Antelope Valley facility within the Downtown Revitalization/Transit Village project area. Project Budget: $128,000.

6. **Project No. 12-06** – Repayment of Section 108 Loan Guarantee - To repay a loan secured to assist in public improvements and economic development activities; acquisition of property for the construction of affordable housing; and elimination of blighting conditions through the development of recreational facilities. Project Budget: $222,200

7. **Project No. 12-07** – Code Enforcement Officer (A) – To cover costs incurred by a Code Enforcement Officer who will focus resources on targeted areas of the City. Project Budget: $110,000.
8. **Project No. 12-08** – Code Enforcement Officer (B) – To cover costs incurred by a Code Enforcement Officer who will focus resources on targeted areas of the City. Project Budget $110,000.

9. **Project No. 12-09** – (Cont) Neighborhood Improvements/Rehabilitation – Funding for rehabilitating and improving infrastructure to prevent further deterioration and blight within qualified census tract and neighborhood Joshua: $350,000.

10. **Project No. 12-10** – Lancaster Community Shelter -- To cover costs associated with the operation and maintenance of the facility to include labor supplies and material.: $44,700.

New entitlement funds: $1,385,360  
Total Budget: $1,385,360

The City of Lancaster certifies that it has given maximum feasible priority to activities which benefit low- and moderate-income families in the development of the City’s Proposed Use of Funds.

For the 2012 Program Year, the City proposes to spend 70% of CDBG funds allocated (excluding those for grant administration), on new projects that will primarily benefit low- and moderate-income persons as outlined in the City of Lancaster’s five-year Consolidated Plan.

It is the intention of the City of Lancaster that no activity funded under the CDBG Program will result in the displacement of individuals or businesses. If displacement should occur, the City shall abide by Department of Housing and Urban Development regulations pertaining to displacement and relocation.

Citizens interested in reviewing the proposed Action Plan may visit Lancaster City Hall, 44933 North Fern Avenue, Lancaster, CA 93534, or call Mr. Christopher Shaver, CDBG Program Administrator, at (661) 723-6197 during regular business hours (8:00 a.m. - 6:00 p.m., Monday – Thursday, and 8:00 a.m. – 5:00 p.m. Friday). The Action Plan is also available on the City's web site at www.cityoflancasterca.org.

In compliance with the Americans with Disabilities Act, if you need special assistance to participate in this meeting, please contact the City Clerk Department at (661) 723-6020. Services such as American Sign Language interpreters, a reader during the meeting, and/or large print copies of the agenda are available. Notification 48 hours prior to the meeting will enable the City to make reasonable arrangements to ensure accessibility to this meeting.

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**GERI K. BRYAN, CMC**  
City Clerk  
City of Lancaster

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Published: Antelope Valley Press (Public Notices)  
Posted:  
- Lancaster City Hall  
- Lancaster Library  
- Lancaster Senior Center
STAFF REPORT
City of Lancaster

Date: May 8, 2012
To: Mayor R. Rex Parris and City Council Members
From: Elizabeth Brubaker, Director Housing & Neighborhood Revitalization
Subject: Approval of the Community Development Block Grant (CDBG) 2012 Program Year Action Plan

Recommendation:
Approve the proposed projects described herein for the City of Lancaster's 2012 One-Year Action Plan application to be submitted to the United States Department of Housing and Urban Development.

Fiscal Impact:
Fiscal impact is estimated at $1,385,360 new Community Development Block Grant (CDBG) entitlement funds.

Summary:
The City of Lancaster has been a CDBG entitlement community since 1986 and receives an annual grant for developing viable urban communities that encompasses decent housing and a suitable living environment, and expanded economic opportunities, primarily for low- and moderate-income persons. The proposed One-Year Action Plan is intended to provide a summary of proposed program activities, eligibility criteria, and funding levels for the 2012 CDBG program year. All programs and/or projects submitted in the Plan are in compliance with the U.S. Department of Housing and Urban Development (HUD) guidelines for eligible activities.

In accordance with Title 24 CFR part 91, this Annual Action Plan Executive Summary outlines the needs, resources, priorities and proposed activities to be undertaken with respect CDBG funding.

In order to proceed with the City's One-Year Action Plan Application, which serves as the formal document to the U.S. Department of Housing and Urban Development for CDBG funding, it is necessary for the City Council to take public testimony on proposed projects.

Proposed Projects for the 2012 Program Year:

1. Planning / Administration $247,460
2. Fair Housing Services $30,000
3. Repayment of Section 108 Loan – $222,200
   a. Industrial Infrastructure (Fox Field);
   b. Housing Site Property Acquisition- (Fairgrounds);
   c. Recreational Facilities -(Soccer Complex)
4. Repayment of Section 108 Loan - (Industrial Corridor Infrastructure) $24,500
5. Repayment of Section 108 Loan - (Mental Health Association) $118,500
6. Repayment of Section 108 Loan - (Children’s Center) $128,500
7. Code Enforcement Officers A $110,000
8. Code Enforcement Officers B $110,000
9. Neighborhoods Improvements & Rehabilitation Joshua $350,000
10. Shelter Maintenance/Operations $44,700

Total Project Funding ............................................................................................................$1,385,360

The list of proposed projects for the 2012 CDBG One-Year Action Plan is in compliance with the City’s Five-Year Consolidated Plan and Strategy along with U.S. Department of Housing and Urban Development (HUD) project eligibility criteria and program guidelines. Approval of the proposed list of projects will enable CDBG funding availability as of July 1, 2012, the start of the 2012 program year. Action to delay submission of the current project application to HUD will substantially delay the receipt of monies and implementation of projects and activities dependent on such monies. Funds related to projects that are revised or canceled during the program year will be reprogrammed.

EB:CS